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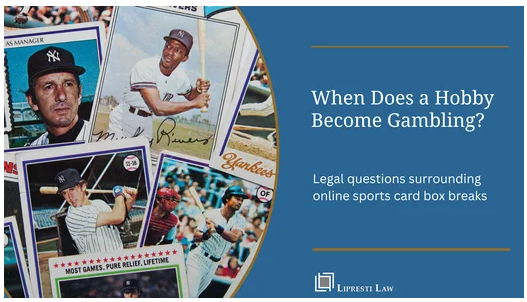
Hello there,,

Looking back at the expectations we set at the beginning of the year, one thing is clear: the year has not unfolded exactly as anticipated. The departures from the original plan have not necessarily been unwelcome. Some have created unexpected opportunities, while others have prompted a thoughtful shift in priorities. It is a useful reminder that life and business rarely proceed according to plan.

A good plan provides direction, not certainty. Its value is not in forecasting every development, but in helping us respond thoughtfully when circumstances change. That is why plans need checkpoints: moments to revisit our assumptions, assess new information, and readjust our approach.

Recalibration is not abandoning the goal. It is adjusting the path based on what we have learned so that we can continue moving toward the goal with greater clarity and purpose.

Issues to Watch



When Does a Hobby Become Gambling?

The legal questions surrounding sports card “box breaks” could reach well beyond the collectibles industry. As lawsuits test whether these randomized purchases cross the line into gambling, the outcome could have implications for other businesses that use chance-based promotions, rewards, or purchasing models.

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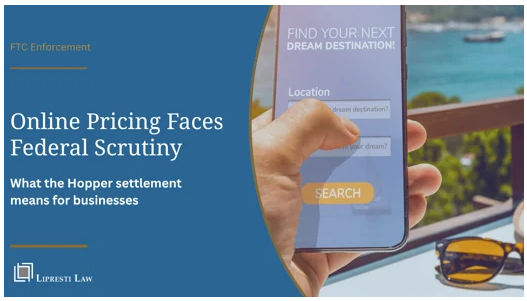

Lessons from FTC’s $35 Million Hopper Settlement

Businesses that market products or services online should take note of the Federal Trade Commission’s (FTC) recent enforcement action against Hopper, one of the nation’s most recognizable travel booking platforms. While the allegations involve a travel application, the legal principles extend far beyond the travel industry.

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Ask the Attorney

Are noncompete agreements becoming harder to enforce?

Yes. Virginia is a good example. Effective earlier this summer on July 1, 2026, employers generally may not enter into, enforce, or threaten to enforce a noncompete against professionals licensed, registered, or certified by one of

Virginia's licensure boards, including the Boards of Medicine, Nursing, and Optometry.

The larger challenge is keeping pace with a growing patchwork of state laws. A practice, such as our firm, operating in multiple jurisdictions cannot assume that an agreement drafted for one location, or one that was enforceable last year, will work everywhere. Enforcement is becoming increasingly difficult because practices must coordinate across the jurisdictions in which they operate, monitor new legislation and court decisions, and update their agreements accordingly.



Peter Lipresti
advises healthcare organizations, medical and dental practices, and diagnostic facilities, along with closely held businesses on transactions, tax, contracts, and business matters.

Looking for Strategic Legal Guidance?

Schedule a Consult



What a Personal Guaranty Means for Business Owners

How Convertible Notes Help Startups Raise Capital

A personal guaranty can put a business owner's own assets behind a commercial loan. This article explains why lenders require them, what risks they are designed to address, and how they can affect loan terms.

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Convertible promissory notes help companies raise money without setting a valuation immediately. This article explains how they work, why investors use them, and where they fit into an early-stage funding strategy.

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We've been making the most of summer. Our plans have included some time on the Cape to relax and a networking event at a Woo Sox game. It just happened to be a day when the new catcher, Adley Rutschman, was spending time on a rehab assignment.

Whether you're navigating growth, mergers, or compliance, we're here to guide your business through every stage.

LIPRESTI LAW

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